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IN RE:

UNITED CITIES GAS COMPANY,  
a Division of ATMOS ENERGY  
CORPORATION INCENTIVE  
PLAN (IPA) AUDIT

Consolidated Docket Nos. 01-00704 and  
02-00850

UNITED CITIES GAS COMPANY,  
a Division of ATMOS ENERGY  
CORPORATION, PETITION TO  
AMEND THE PERFORMANCE  
BASED RATEMAKING  
MECHANISM RIDER

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**DIRECT TESTIMONY OF JOHN HACK**

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1 Q. Please state your name, place of employment and title

2  
3 A: My name is John Hack. I am currently Director of Gas Supply Planning for Atmos Energy  
4 Corporation ("Atmos" or the "Company"). I have held various positions in Atmos' Gas Supply  
5 Department since 1969. I have been responsible for the Company's supply function since Atmos  
6 acquired United Cities Gas. As Director of Gas Supply Planning, one of my primary duties is the  
7 negotiation and implementation of the Company's gas supply and transportation contracts.

8  
9 Q. Please describe how the Company's transportation contracts were priced prior to 1999.

10  
11 A: Before 1999, Atmos' transportation contracts were priced at the maximum rate allowed for  
12 each particular pipeline by the Federal Energy Regulatory Commission (the "maximum FERC  
13 rate"). It was standard practice throughout the industry for local distribution companies to enter  
14 into long term contracts with pipelines and pay the maximum FERC rate for transportation.

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16 In late 1999, Atmos was successful in negotiating shorter term discounted transportation contracts  
17 for the first time as existing long term pipeline contracts came up for renewal. In order to provide  
18 Atmos' customers with lower rates, and because of the incentives contained within Atmos'  
19 performance-based ratemaking ("PBR") tariff that allow the Company to share in savings from  
20 avoided costs, Atmos began to aggressively pursue pipeline discounts.

21  
22 Q: Were the Company's attempts to negotiate discounted transportation contracts successful?

23  
24 A. Yes. By October of 1999, Atmos had successfully completed negotiations for discounted  
25 rates for three of its smaller transportation contracts. These contracts represented a small  
26 percentage of the Company's transportation costs

27  
28 Atmos continued aggressive negotiations to pursue discount rates in 2000 with Tennessee Gas  
29 Pipeline Company and East Tennessee Pipeline (which was owned by Tennessee Gas Pipeline  
30 Company at that time), two of the major pipelines serving Atmos' Tennessee area. By November  
31 of 2000, Atmos had successfully completed negotiations for discounted rates with Tennessee Gas  
32 Pipeline Company for both of its systems, which represented a significant discount to Atmos'  
33 Tennessee transportation costs.

34  
35 Q: Please describe the efforts Atmos undertook to negotiate the contracts.

36  
37 A: Atmos devoted a substantial amount of resources to negotiating these discounts, and had to  
38 expend considerable effort to be successful. The discounts were not simply granted as a result of  
39 Atmos' request. Atmos had multiple meetings with Tennessee Gas Pipeline Company  
40 representatives. For a period of over a year, Atmos spent substantial amounts of time negotiating,  
41 drafting, exchanging, and revising the terms of the transportation contracts. One reason Atmos  
42 invested so much time and effort into negotiating the discounted transportation rates was because  
43 of the incentives provided under the PBR tariff. If Atmos did not think it would be able to share in  
44 the savings it obtained through the negotiations, it may not have expended so much effort in  
45 negotiating the contracts, and would have focused its resources in more profitable areas

47 Q: Did you notify the TRA of the negotiated transportation discounts?

48

49 A: Yes. Sometime around the beginning of January 2001, Atmos contacted Mike Horne, then  
50 Chief of the TRA Energy and Water Division, to request a meeting between Atmos representatives  
51 and TRA staff. The purpose of the meeting was to discuss the transportation discounts Atmos had  
52 recently negotiated and how they would be accounted for under the PBR tariff.

53

54 Q: Please describe what took place at the meeting with TRA Staff.

55

56 A: The meeting was held on January 31, 2001, at the TRA offices in Nashville. I participated  
57 in the meeting. The meeting was fairly lengthy, lasting more than an hour. TRA Chief of Energy  
58 and Water Division Mike Horne, and TRA staff members Dave McClanahan and Pat Murphy  
59 were present at the meeting representing the TRA.

60

61 Atmos had arranged for several members of its management to attend the meeting, and had asked  
62 me and Patti Dathe, Gas Supply Analyst, to travel from the home office of Atmos in Dallas, Texas  
63 to attend. Present at the meeting representing Atmos were, in addition to Ms. Dathe and myself:

64

65 (1) Patricia Childers, then Manager of Rates and Regulatory Affairs;

66 (2) her supervisor, Attorney Mark Thessin, then Vice-President of  
67 Rates and Regulatory Affairs;

68 (3) Alicia Rye, Rate Analyst; and

69 (4) Ms. Rye's supervisor, Bob Cline, Manager of Rate  
70 Administration.

71

72 At the meeting, Atmos representatives provided all of the attendees with packet of information,  
73 which included a Meeting Agenda. A copy of the information packet is attached as collective  
74 Exhibit 1 to this Direct Testimony.<sup>1</sup>

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<sup>1</sup> Because the exhibit contains confidential and proprietary information belonging to Atmos, it has been filed under seal

75  
76 The purpose of the January 31 meeting was to inform the TRA staff that Atmos had successfully  
77 negotiated discounted rates for a substantial portion of its transportation contracts. At the meeting,  
78 Atmos informed the TRA staff that Atmos, motivated by the PBR provisions allowing it to share  
79 in savings from avoided costs, had actually begun efforts to negotiate discounted transportation  
80 rates in late 1999. Atmos informed the TRA staff at the meeting that around October of 1999,  
81 Atmos was successful in completing negotiated discounts for three of its transportation contracts  
82 The combined totals for these contracts represented a very small portion of Atmos' total  
83 transportation costs. The second page of the information packet Atmos provided to the attendees  
84 at the January 31 meeting showed the savings that resulted from those discounted transportation  
85 contracts for Atmos' 1999-2000 PBR plan year (Exhibit 1 at p. 2.)

86  
87 At the meeting, Atmos informed the TRA staff, that due to an oversight, Atmos had neglected to  
88 report the savings resulting from the discounted contracts in its annual report for the 1999-2000  
89 PBR plan year. In response to concerns raised by the TRA staff regarding making corrections to  
90 the 1999-2000 plan year, which had already been closed, Atmos agreed that it would not seek  
91 recovery of its share of the savings for the 1999-2000 plan year.

92  
93 Atmos then told the TRA staff that just a few months earlier, around November of 2000, Atmos  
94 had successfully completed negotiated discounted rates for the Tennessee Gas Pipeline Company  
95 and the East Tennessee Pipeline systems. These newly negotiated discounted contracts  
96 represented a significant portion of Atmos' total transportation costs as compared to the 1999  
97 discounts. Page 3 of the information packet Atmos provided to the attendees at the meeting gave a  
98 breakdown of the savings. This sheet listed the maximum FERC rate, the negotiated rate, and the  
99 resulting discount for each contract, and computed total monthly and annual savings resulting from  
100 those discounts. (Exhibit 1 at p. 2.) Atmos explained to the TRA staff that the savings resulting  
101 from the discounted transportation contracts Atmos had negotiated would be considered "avoided  
102 costs" under the PBR tariff, and consequently, Atmos would be able to share in those savings  
103 under the PBR tariff.

104  
105 Q Did you discuss the method for calculation of those savings at the meeting?

106

107 A: Yes. Atmos walked through the fact that the transportation discounts would be calculated  
108 by subtracting the negotiated rate from the maximum FERC rate for each particular pipeline.  
109 Atmos also explained that the monthly discounts for all transportation contracts would be added  
110 together to reach a total annual savings, which Atmos would then be able to share in according to  
111 the percentages outlined in the PBR tariff. (Exhibit 1.) Atmos informed the TRA staff at the  
112 meeting that they would begin using this calculation in future quarterly reports, which were due in  
113 the upcoming months.

114

115 Q. What was the response of the TRA staff at the meeting?

116

117 A: The response from the TRA staff at the January 31 meeting was positive. The TRA staff  
118 members actively participated in the meeting and asked numerous questions. It appeared that the  
119 TRA staff agreed with Atmos' position that the savings from the negotiated discounts were to be  
120 included within the avoided costs provisions of the PBR, and did not object to Atmos' proposed  
121 method of calculating the savings.

122


123 Q. Does this conclude your direct testimony?

124

125 A. Yes it does.

Respectfully submitted,

BAKER, DONELSON, BEARMAN  
CALDWELL, & BERKOWITZ, P.C.

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**CERTIFICATE OF SERVICE**

I hereby certify that a true and correct copy of the foregoing has been served via U S Mail, postage prepaid, upon the following this the 30<sup>th</sup> day of July, 2004:

Russell T. Perkins  
Timothy C. Phillips  
Shilina B. Chatterjee  
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**EXHIBIT 1**

**CONFIDENTIAL -**

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UNDER  
SEAL**

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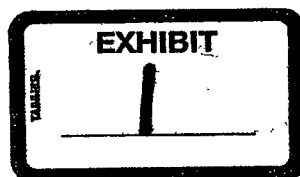
**UNITED CITIES GAS COMPANY,  
A Division of Atmos Energy Corporation**

**January 31, 2001 Meeting with TRA**

**MEETING AGENDA**

**Performance Based Rate**

- I. Avoided Costs Resulting From Negotiated Transportation Contracts**
  - A. Tennessee Gas Pipeline**
  - B. East Tennessee Natural Gas**
  - C. Columbia Gulf**
- II. Discussion of Reporting Simplification Suggestions**
  - A. Monthly Reporting**
  - B. Annual Reporting**
- III. Status of Nora Filing**





# SUMMARY- TENNESSEE PBR SAVINGS

April, 1999 through March, 2000

Contract							
Effective Date							
MDQ or Commodity	MSQ	Discounted Rate	Discount	Monthly Discount	No. of Months	Total 99-00 PBR Discount	
99-00 PBR							
ETN - FT (Transport)	84,588	\$7.11	\$0.05	\$4,229	12 (Winter=5)	\$21,145	01-Oct-99
ETN-LNG (Storage)	339,900	\$0.4227	\$0.1761	\$59,856	5	\$299,280	01-Oct-99
CGT-Backhaul FT	75,000	\$0.906	\$2.2390	\$167,925	5	\$839,625	01-Nov-99
PBR 99-00 Year Total						\$1,160,050	



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6 mcs

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Nov



**United Cities Gas Company**  
**SUMMARY- TENNESSEE / VIRGINIA ALLOCATION**

April, 2000 through March, 2001

April, 2000 through March, 2001						
00-01 PBR		Monthly Discount	Annual Discount	Tennessee 66%	Virginia 34%	Contract Effective Date
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Tennessee Gas:						
Transportation:						
*FT #27311:						
Zone 1 to 1		\$60,055	\$720,660			01-Nov-00
-Estmtd Commodity		\$40,792	\$489,500			
		\$100,847	\$1,210,160			
Storage:						
*Storage Service with AESI (Replaces TGP Contract Numbers FS-PA #2032 and FS-PA #3981)						
-Contract (A)		\$ 1,500	\$ 18,000			01-Nov-00
		\$ 4,500	\$ 54,000			
-Contract (B)		\$ 163	\$ 1,961			
		\$ 484	\$ 5,806			01-Nov-00
		\$ 6,647	\$ 79,767			
East Tennessee:						
*ETN - FT (Transport)		\$4,229	\$50,748			01-Oct-99
*ETN-LNG (Storage)		\$59,856	\$299,280			01-Oct-99
*ETN - FT (Transport) (Rocky Top Exp.)		\$ 44,028	\$ 528,330			01-Nov-00
		\$108,113	\$878,358			
Columbia Gulf:						
*CGT-Backhaul FT(ETN)		\$33,585	\$167,925			01-Nov-00
CGT-Backhaul FT(MID)		\$67,170	\$335,850			
		\$100,755	\$503,775			

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\*Apply TN/VA ratio to allocate Tennessee only savings.  
 Note: NORA re-negotiation, effective November 1, 2000, is not included.